Enterprise Business Systems – Convergence Industry Day

February 25, 2021

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Agenda

Time	Activity
09:00 AM	**Administrative Remarks** **Maj. Zane Williams, Assistant Product Manager, EBS-C**
09:05 AM	**Opening Remarks** Mr. Ross R. Guckert, SES, Program Executive Officer, PEO EIS Brig. Gen. Michael Lalor, Director, EBS-C MFCT
09:30 AM	**Program Overview** Ms. Jeannie Winchester Product Lead, EBS-C, PEO EIS
09:50 AM	**Functional Overview** Ms. Jodi Narel, Chief EBS-Convergence Architect, EBS-C MFCT
10:15 AM	**Break**
10:30 AM	**Q&A**
11:30 PM	**End of Industry Day**

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Industry Day Ground Rules

- This brief is marked “Distribution Statement A. Approved for Public Release, Distribution Unlimited.”
- The Government will not publish Industry-Proprietary questions/comments or their responses.
- The Government intends to publish Industry-General frequently asked questions (FAQs) with Government-prepared responses.
- Nothing presented in this Industry Day commits the U.S. Army to any acquisition approach, agreement or contract.
- Any future published opportunity will take precedence over information presented today or in response to questions.
- The “final” version of these slides and a list of the registered companies will be posted to www.beta.SAM.gov Opportunity: Enterprise Business Systems Convergence; ID: UNAWRD-21-R-EBSC.
- The Government will RECORD this Industry Day event, and the recording will be published on the PEO EIS Facebook page.
- Please post your questions in the Q&A section of Teams or submit them via Facebook or YouTube, and we will respond to as many as possible.

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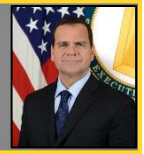
EBS-C Organizational Chart

PROGRAM MANAGEMENT OFFICE

ASA(ALT)

PEO EIS
Mr. Ross Guckert



PM ARDAP
COL Rob Wolfe

Product Lead EBS-C
Ms. Jeannie Winchester

ACC- RI
Ms. Katie Young

MULTI-FUNCTIONAL CAPABILITIES TEAM

ASA(FM&C)

AMC

EBS-C-MFCT Director
BG Michael Lalor

EBS-C-MFCT Data Management

EBS-C-MFCT Operations

EBS-C-MFCT Integration

EBS-C-MFCT Systems Engineering

Chief, Enterprise Architecture
Ms. Jodi Narel

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Background

EBS-Convergence

The Army's current operational backbone of Enterprise Business Systems (EBS) lacks agility and the capacity to seamlessly share information between systems and commands. As a result, the Army is investing to transform how it does business in order to operate at the speed of conflict during the information age. The effort, EBS-Convergence, will be supported by a cross-functional and matrixed organization.

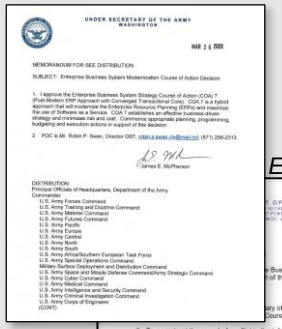
EBS-Convergence will implement a modernization approach that will improve how all business is done and reported in a rapidly modernizing Army by reengineering existing processes and developing the full range of needed requirements to enable readiness generation, modernization and direct business-related support from the strategic support area to the tactical edge – **"*As Commercial as Possible, as Military as Necessary*."**

Modernization Activities

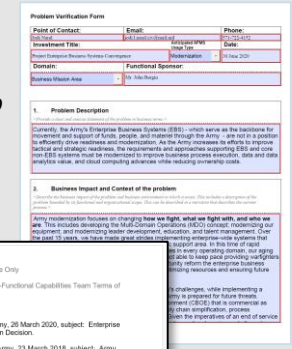
- ✓ **April-December 2019** Office of Business Transformation (OBT) led 55 Army organizations through military decision-making process analysis to develop courses of action on EBS modernization
- ✓ **March 26, 2020** USA memo approving modernization strategy
  - Hybrid approach that will modernize the Enterprise Resource Planning (ERPs) and maximize use of Software-as-a-Service
- ✓ **June 8, 2020** USA memo establishing the EBS-Multi-Functional Capabilities Team (EBS-MFCT) in support of ERP Modernization
- ✓ **July 14, 2020** DoDI 5000.75 Business Capability Acquisition Cycle Problem Verification Form (PVF) approved by OBT
- ✓ **August 21, 2020** Governance structure ratified by USA
- ✓ **November 16, 2020** Capability Requirements Document (CRD) Part 1 complete
- ✓ **February 3, 2021** EBS-C Product Office Assumption of Charter Ceremony at PEO EIS

Related Documents

Signed USA Memo

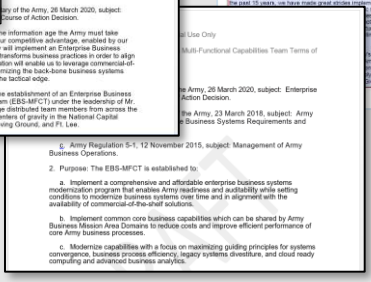


Signed PVF



EBS-MFCT Memo

MFCT Terms of Reference



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Why Modernize?

CURRENT STATUS

- Redundant, siloed, sub-optimized processes
- No end-to-end visibility
- Brittle IT infrastructure and highly manual processes
- Unaffordable sustainment costs
- On-premise, rigid architectures

MODERNIZATION WILL PROVIDE

- Measurable, effective and efficient processes
- Single source of truth
- Human-centric user experience
- Return on investments and lower total cost of ownership
- Cloud-based and service-oriented architecture

"As Commercial as Possible, as Military as Necessary"

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Business Benefits

ARDAP
ARMY DATA AND ANALYTICS PLATFORMS

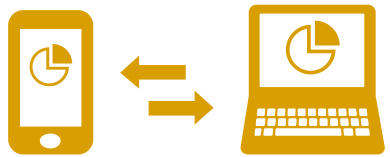
EBS-C
ENTERPRISE BUSINESS SYSTEMS-CONVERGENCE

INTEGRATED INFORMATION

All customer and financial data, housed in one location.

Enhanced UI/UX

Intuitive UI/UX increases ease of use across multiple platforms



End-to-end Visibility

See financial and supply chain data from national down to the warfighter

Eliminate redundant processes and tasks through automation.

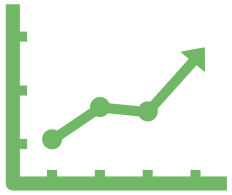
PRODUCTIVITY

Industry Best Practices

Keep pace with the commercial industry's leading companies

Increase Readiness

Allow the Warfighter to focus on their mission with an efficient and effective ERP



SAVE MONEY!

GROWTH

SECURITY & Regulatory Compliance

Keep data safe and regulated with built-in protections.

Forecasting & Reporting

CUSTOMER SERVICE

Faster, more accurate access to customers' information and history.

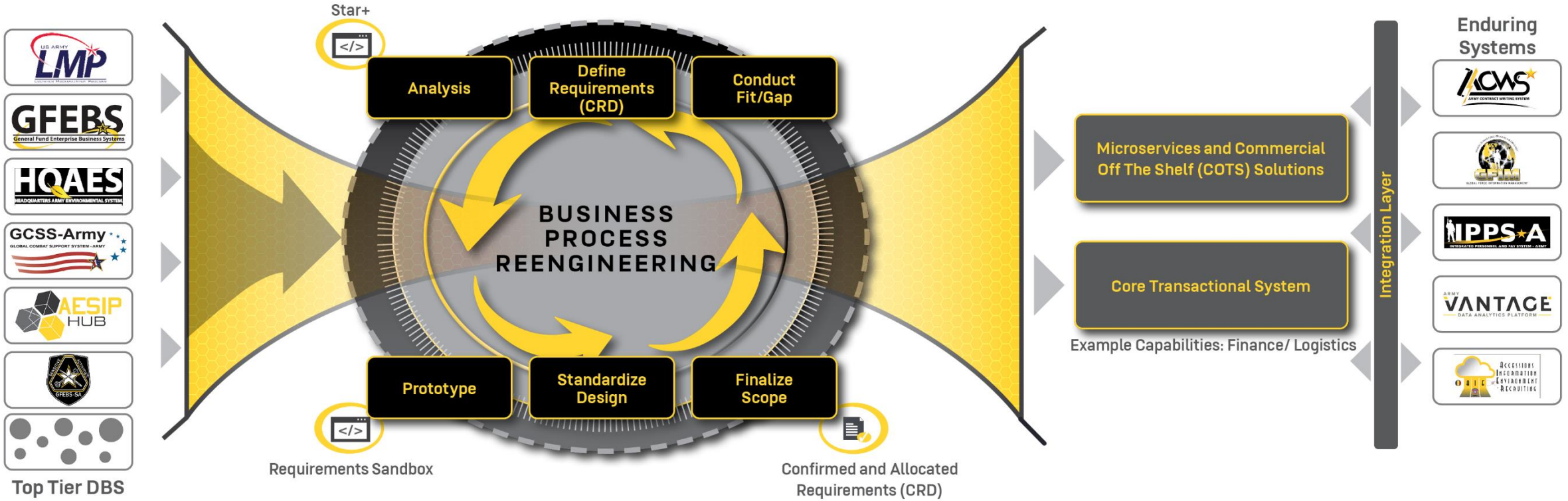
Transactional Core

Streamline operations for the Warfighter with major financial and logistics processes in a single system

Source: www.workwisesoftware.com

Slides are pre-decisional.

Convergence Roadmap



KEY:

- Logistics Modernization Program (**LMP**)
- General Fund Enterprise Business System (**GFEBS**)
- GFEBS-Sensitive Activities (**GFEBS-SA**)
- Headquarters Army Environmental System (**HQAES**)
- Global Combat Support System-Army (**GCSS-Army**)
- Army Enterprise Systems Integration Program Hub (**AESIP Hub**)
- Army Contract Writing System (**ACWS**)
- Global Force Information Management (**GFIM**)
- Integrated Personnel and Pay System (**IPPS-A**)
- Army Vantage
- Accessions Information Enterprise (**AIE**)

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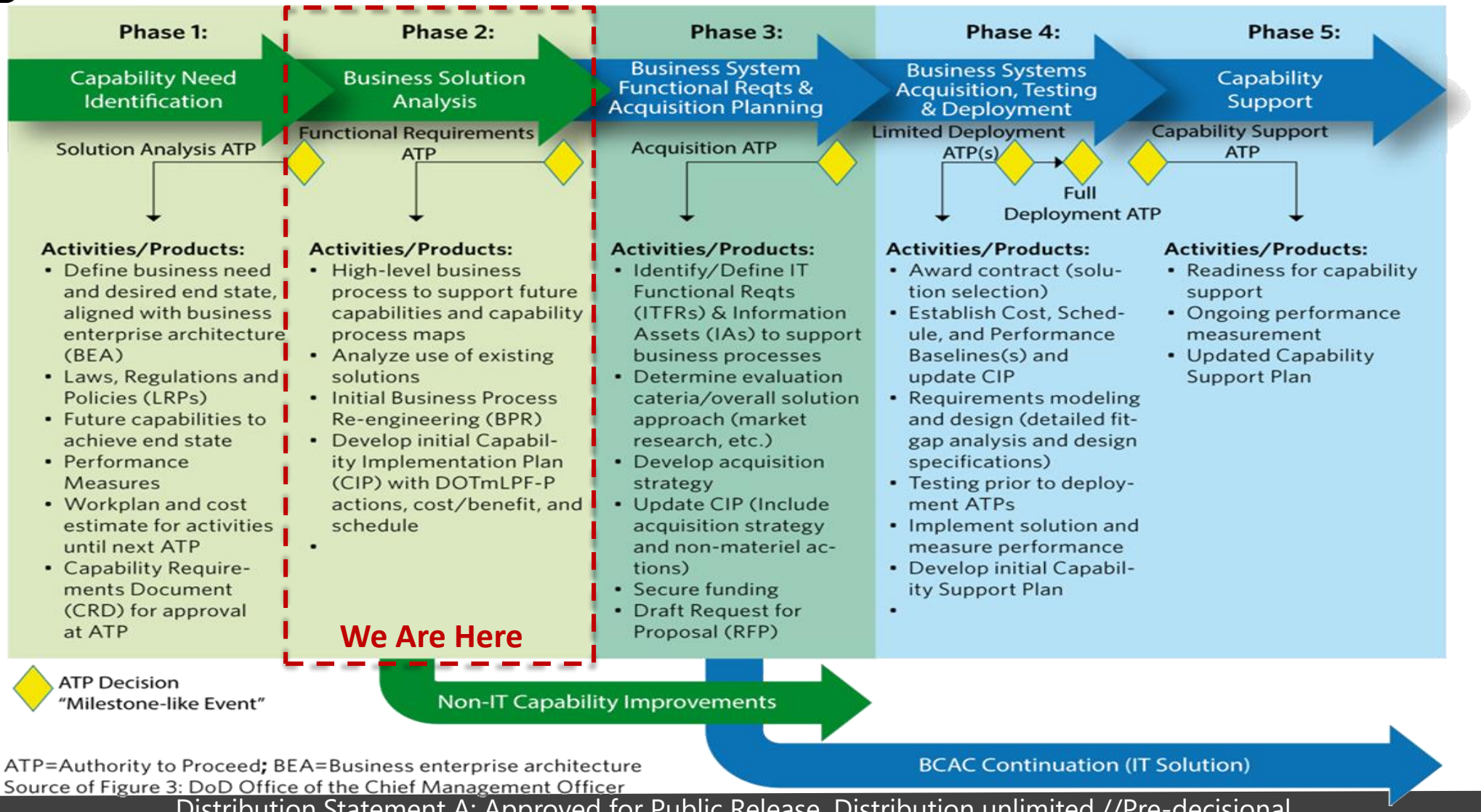
Business Capability Acquisition Cycle Overview (DoDI 5000.75)



ATP=Authority to Proceed; BEA=Business enterprise architecture
Source of Figure 3: DoD Office of the Chief Management Officer

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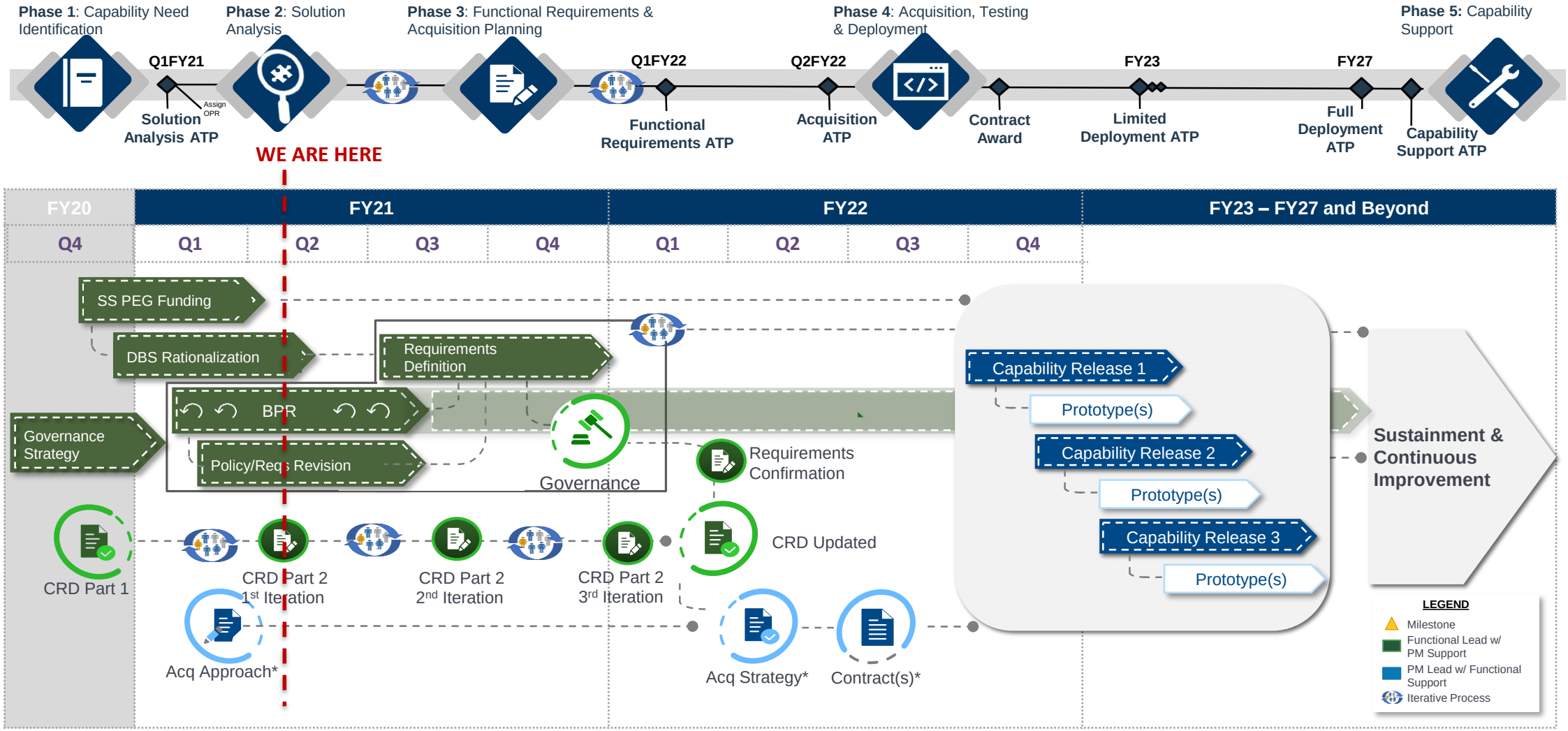
EBS-Convergence Timeline*



*Pre-decisional, Anticipated Timeline, subject to change

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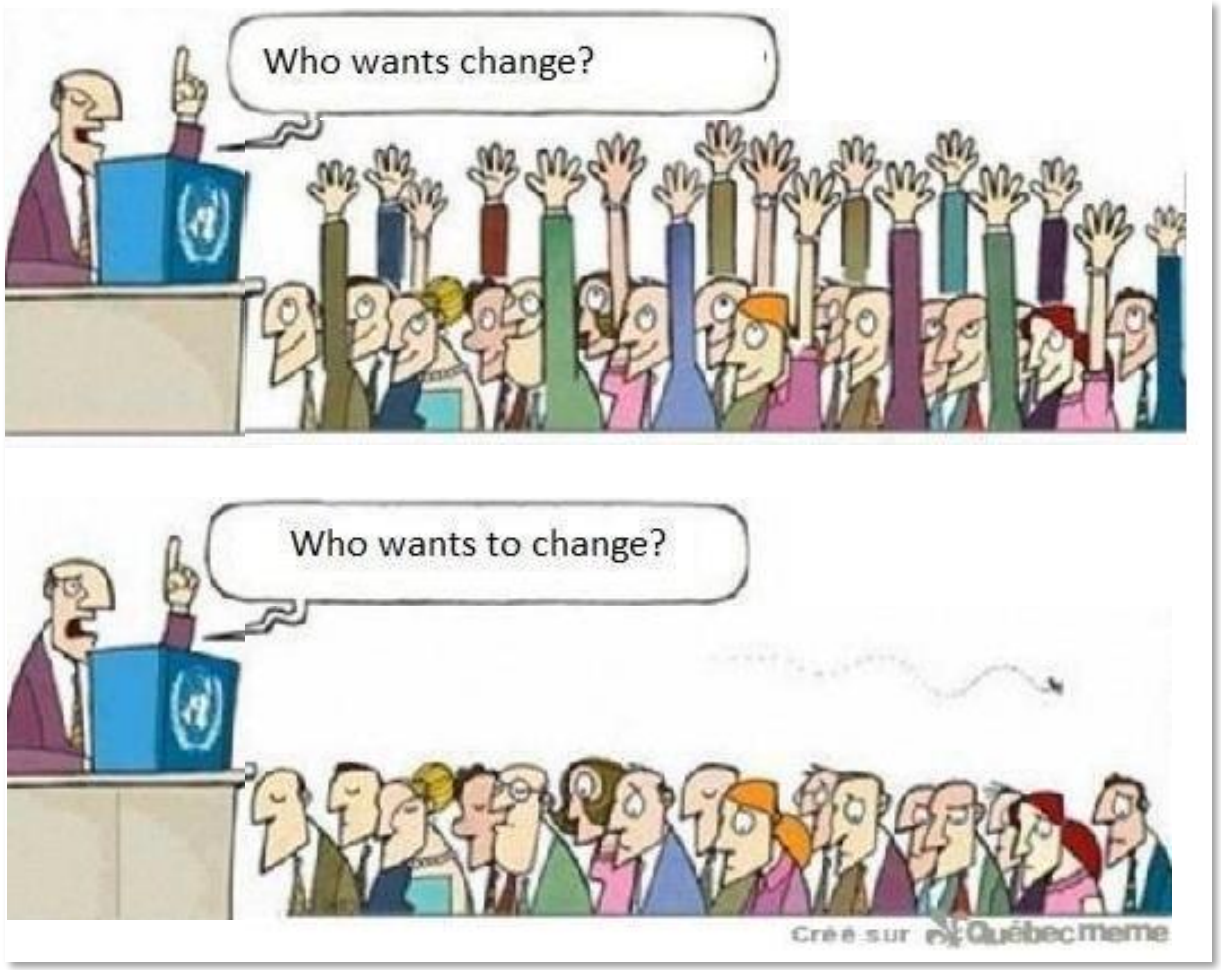
Effective Business Transformation



MAKE CHANGE A PRIORITY AND NOT AN OPTION

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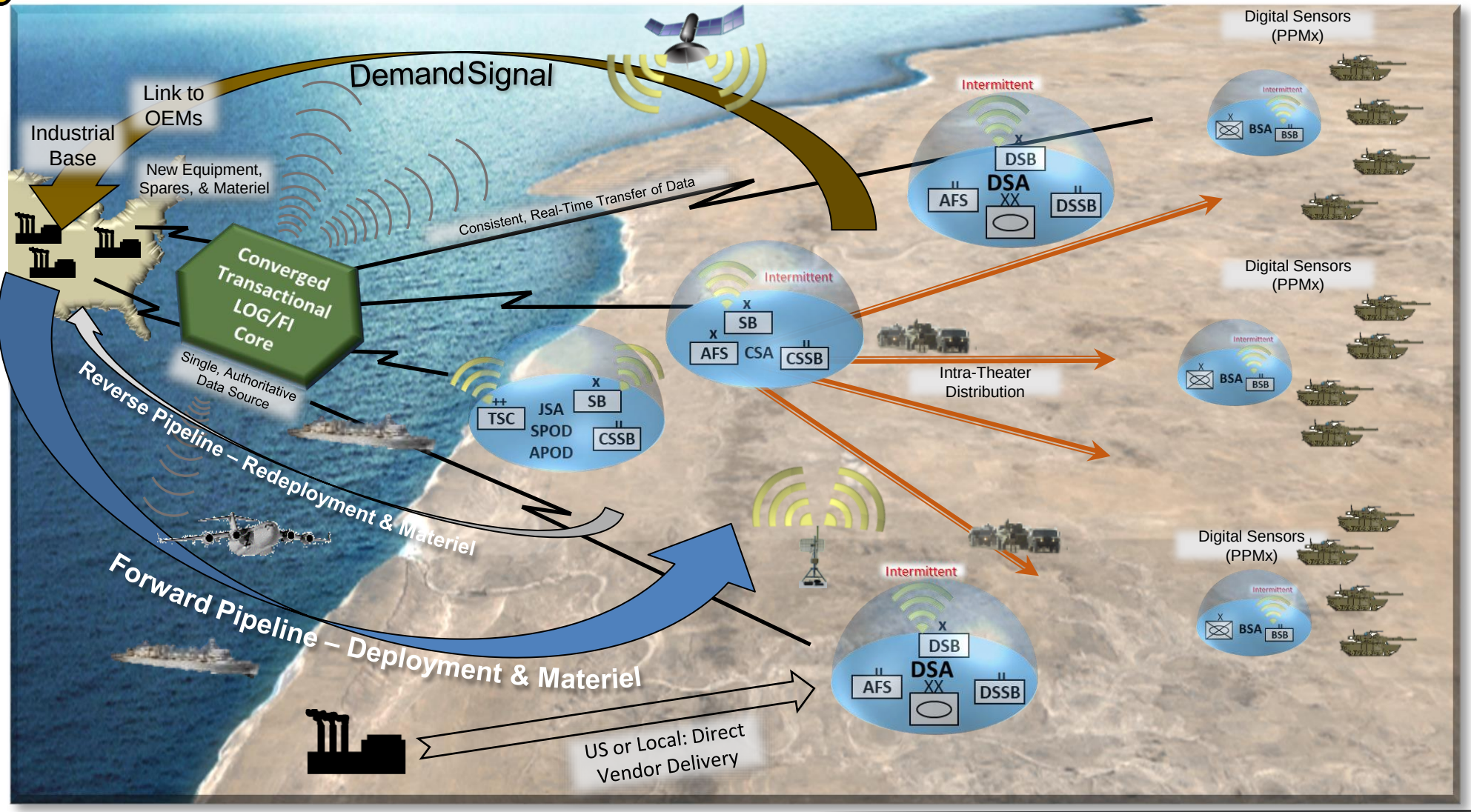
EBS-C Operational Overview

Single, End-to-End Sustainment Architecture, Responsive to Warfighter Demands



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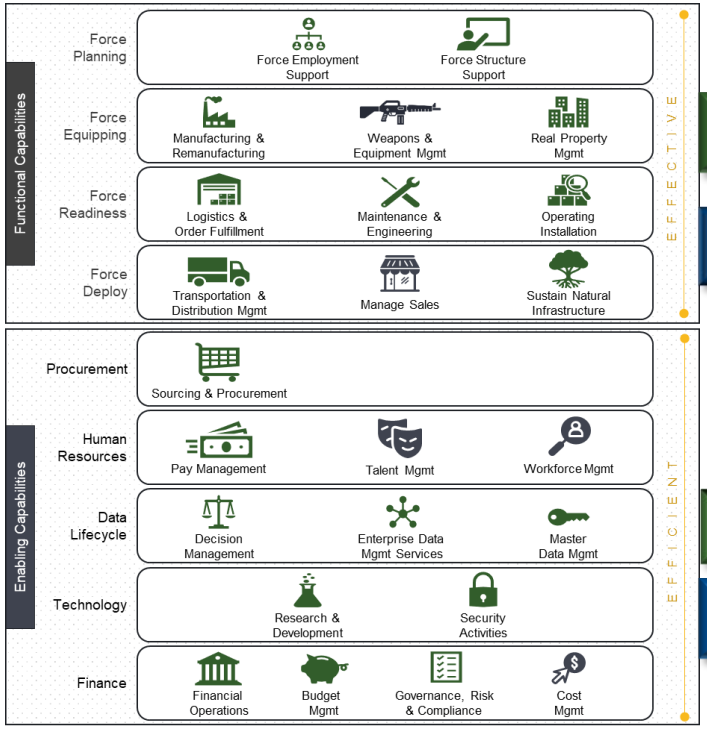
Operationalizing Business Processes

Functional Capabilities:
- Deliver Combat Effectiveness

Enabling Capabilities:
- Enable efficient delivery, of Functional Capabilities

- Simplified, intuitive Soldier interface
- Speed of processing enables dynamic force requirements in MDO and links to mission command systems
- Single ordering process for all classes of supply
- End-to-end supply chain management in a single, authoritative system



- Integrated financials from budgeting to procurement to consumption
- Achieves sustainable audit compliance
- Ensures compliance with DOD Data Strategy goals (VAULTIS)
- Re-engineered business processes, maximizing use of Industry best practices

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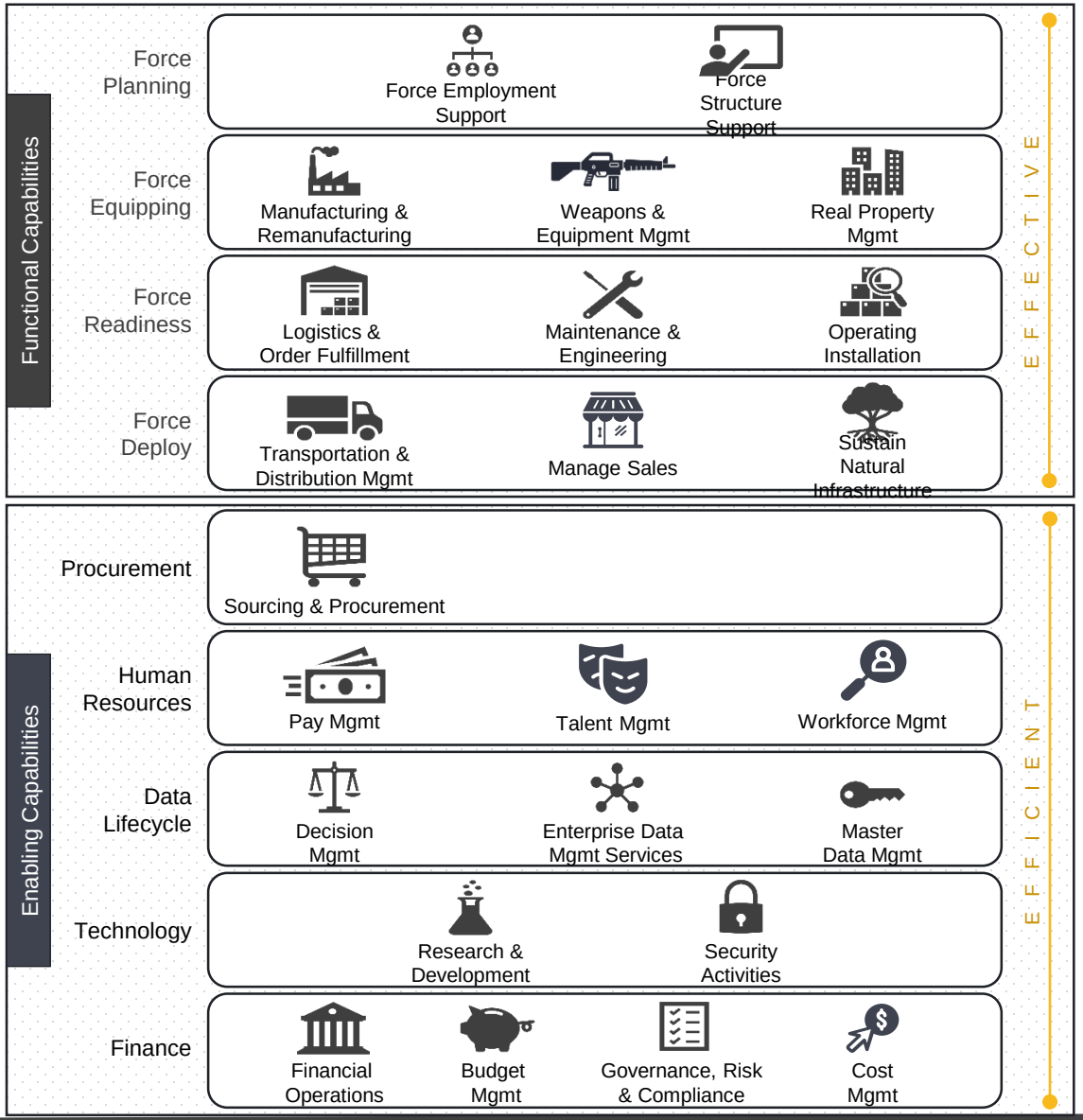
EBS-Convergence Scope



High-Level Outcomes

1 Improve Readiness

- Increased readiness through integration of Deploy to Redeploy/Retrograde
- Improved generation of dynamic force and readiness

2 Return on Investment and Lower Total Cost of Ownership

- Cloud-based operations with disconnected operations support
- Limit software customization

3 Measurable, Effective & Efficient Processes

- Improve supply chain (e.g. availability, forecast accuracy)
- Integrated finance, supply, maintenance, transportation
- Unified product lifecycle and technology insertion planning

4 Timely, Accurate, and Available Data to Support the Fight

- Common master data (VAUTIS)
- Single log inventory management
- Single business planning calculation

5 Out-of-the-Box and User Experience Focused

- Transactional core
- Extensible framework responsive and resilient

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Agile Business Process Reengineering (BPR) Operating Model

The Army must achieve real-time awareness of force capability and readiness in a Multi-Domain environment to safeguard Soldier lives and successfully achieve mission outcomes. Business Process Reengineering is the method used by industry and adopted by the **Army to rethink how we fight, what we fight with and who we are**. It provides the tools and approach to design and develop business processes implemented in an Enterprise Business System that rapidly adapts to overmatch the enemy.

AGILE DELIVERY MANAGEMENT

LAUNCH (SCOPE ALIGNMENT)	PLAN (PRIORITIZE/SEQUENCE)	DISCOVER/AS-IS & DESIGN/TO-BE (PROCESS ENGINEERING)	CLOSE (OUTPUTS)

Meet with process stakeholders

Define and manage scope using core process and small variations while evaluating need for DOD differentiated value chains

ABEA

Industry Best Practices Processes

BPR Governance Model

Warfighter Enablement

Portfolio Mgmt.

Capacity Planning

Architecture Advisory

Alignment to Core Process

Data-driven Decision-making

Adopt/ Improve Processes

Continuously Engage Process Stakeholders

Innovate Processes

Limited As-Is | Engineer Processes | Govern Deviations

Agile Sprint Cycles: Test, ReLayer, Integrate, Revise

Detailed As-Is | To-Be Visioning | Govern Deviations

Requirements sandbox to refine requirements based on:

- Processes reflecting best practices from industry leaders
- Use of an off-the-shelf, pre-configured COTS
- Incorporates other best-of-breed platforms & practices beyond ERP transactional core as needed

- To-Be Process Analysis & Maps
- Backlog Refinement & Reprioritization
- Success Stories & Communications
- Other DOD Deliverables

Solution Design, Build & Test Agile Sprints

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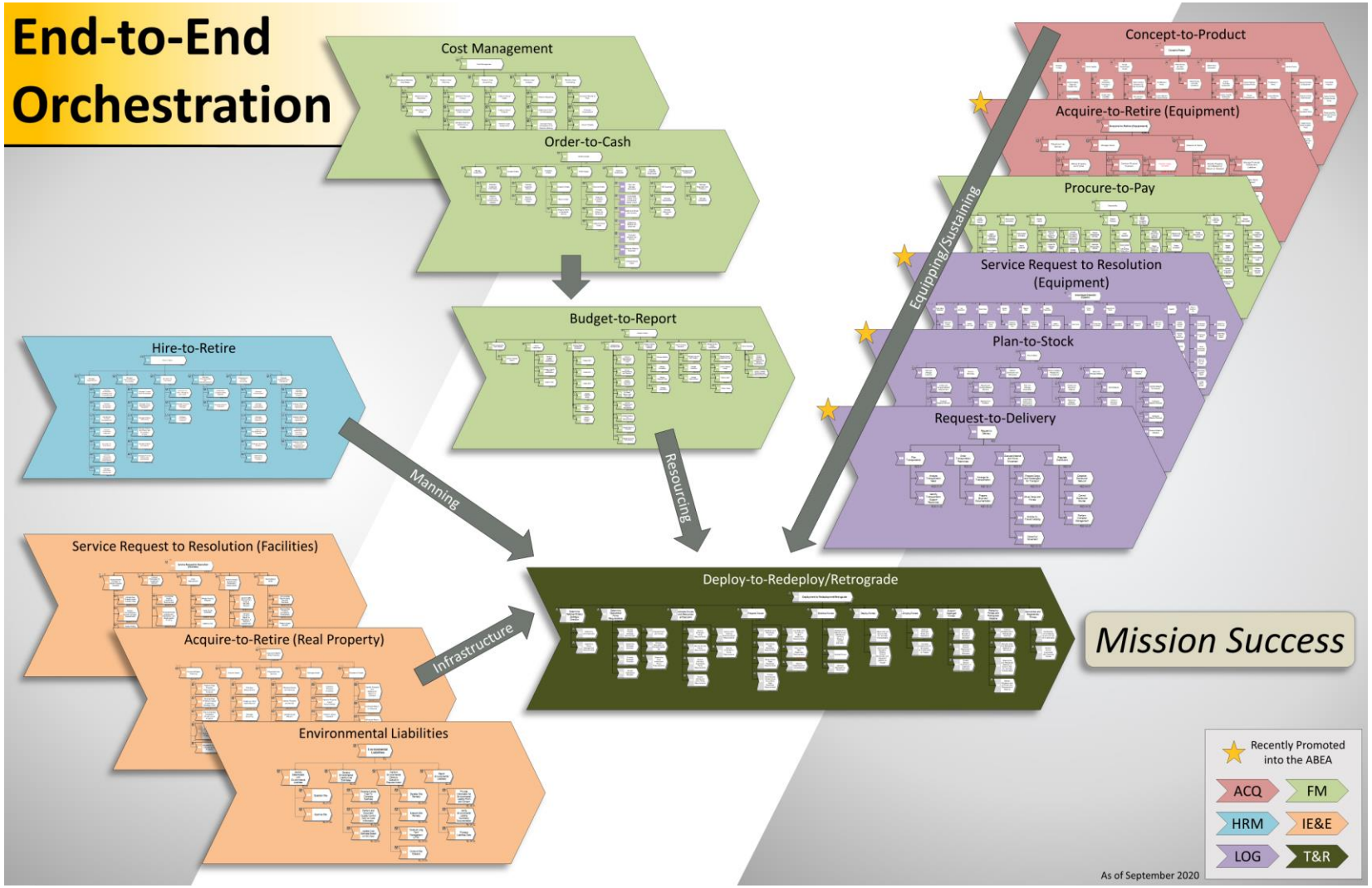
Army Business Enterprise Architecture (ABEA) Overview



17 End-to-End Processes*

2,480+ Army-specific or Army-refined Operational Activities

510+ Systems in the Known BMA Portfolio

60 Line-of-Business IT Portfolios

ABEA Content Highlights

* Engagement to Prospect, Proposal to Award, Service to Satisfaction not shown

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Q&A

- Please submit your questions for the Q&A Session through the chat box of the tool you are logged into, and we will coordinate them with the panelists.

- For follow-up questions, please reach out to us via the **EBS-C PMO inbox:** ***usarmy.belvoir.peo-eis.mbx.pmo-ebsc-inbox@mail.mil***
  - Industry Q&A will be published following the event; please be on the lookout for an email from EBS-C PMO.

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Thank you for joining us for our first EBS-Convergence Industry Day!

Have a wonderful day!

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